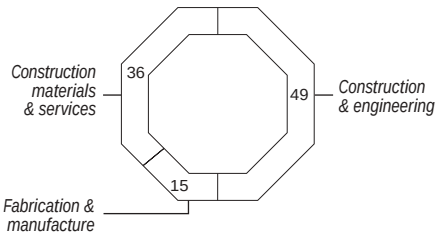
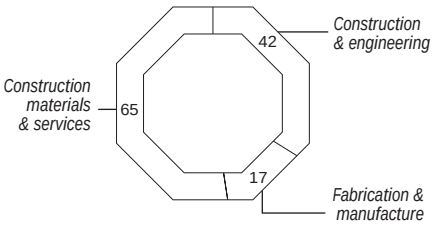
Financial Highlights

	2004	2003
GROUP SUMMARY (R MILLIONS)		
Revenue	8 424	10 111
EBIT	421	633
Attributable earnings	484	574
Total assets	6 057	6 303
Operating cash flow	289	357
Value created	2 613	2 913
Payroll costs	1 818	1 899
Total number of employees	13 149	15 827
ORDINARY SHARE PERFORMANCE (CENTS)		
Headline earnings per share	158	186
Diluted headline earnings per share	155	181
Earnings per share	152	181
Diluted earnings per share	149	176
Operating cash flow per share	87	107
Net asset value per share – 30 June	785	748
Market price per share – 30 June	1 295	1 110
Dividend per share	45,0	52,5
FINANCIAL STATISTICS		
Operating margin (EBIT on revenue) (%)	5,0	6,3
Attributable earnings on average shareholders' funds (%)	19,0	22,4
Interest cover (times)	8,2	7,0
RATIOS (TIMES)		
Debt/equity	0,29	0,38
Current	1,30	1,36

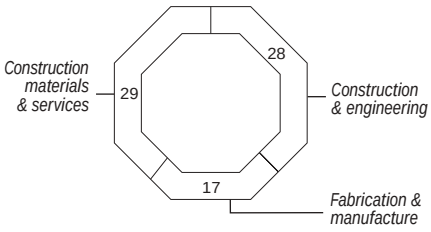
Revenue excluding corporate
(%)



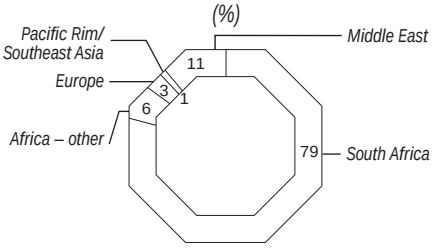
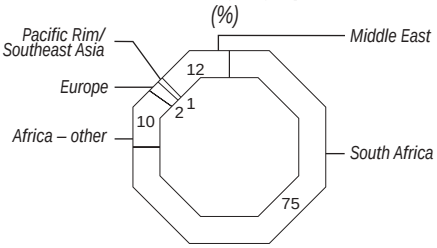
EBIT excluding corporate
(%)



Assets excluding corporate
(%)



Assets – geographic
(%)



Revenue – geographic
(%)