

Charter

We are South African

We believe implicitly in the competitiveness of South African enterprise and the platform that our domestic environment creates for us to be world class.

As business and corporate citizen we are committed to the national agenda of South Africa, including the pursuit of employment equity throughout our organisation, the economic empowerment of all sectors of society and facilitation of the growth of direct investment into the economy.

As global enterprise we strive to meet the expectations of our international markets, benchmarking our performance against best-in-class industry standards and our delivery against world class precedent, at all times conducting our business in terms of best practice governance standards.

Value & growth

Rebuilding Murray & Roberts has been a five year change process that commenced on 1 July 2000 and at the heart of which is a non-negotiable commitment to sustainable earnings growth and value creation. Through this process we have committed to world class fulfilment in the construction economy as our core market, enhanced our core skill in engineering and our core capability in contracting and leveraged our value proposition through our core competence in industrial design.

Globalising Murray & Roberts is a growth strategy that from 1 July 2005 seeks new opportunity and value from the platform created over these past five years. We have identified global best-in-class benchmarks against which we measure our performance in engaging our chosen natural resources and regional markets.

We are Murray & Roberts

An integrated group of world class companies serving the construction economies of the less developed world and leveraging our contracting and manufacturing competitiveness into global markets. To ensure our legitimacy in terms of our strategic commitments, we value:

Leadership	<ul style="list-style-type: none">◦ Applying the vision, experience and energy of a strong leadership team to the pursuit of profitable growth
Business conduct	<ul style="list-style-type: none">◦ Professionalism and integrity in the conduct of our business◦ Open and honest disclosure of information◦ Resolution of disputes by direct personal discussion
Innovation	<ul style="list-style-type: none">◦ Encouraging new ideas and better solutions to maintain a competitive edge
Customers	<ul style="list-style-type: none">◦ Gaining preferred status by delivering the projects, products and services that fulfil customer requirements
Employees	<ul style="list-style-type: none">◦ Enhancing diversity in our workforce◦ Working in partnership to create a better future for all our people
Shareholders	<ul style="list-style-type: none">◦ Delivering real growth and returns that maximise shareholder value
Partnership	<ul style="list-style-type: none">◦ Building trust with our partners, suppliers, financiers and advisors
Health, safety and environment	<ul style="list-style-type: none">◦ Integrating sound health, safety and environmental management into all aspects of our business activities
Corporate citizenship	<ul style="list-style-type: none">◦ Supporting a socially responsive, free market economy◦ Participating in the economic development and sustainable growth of communities in which we operate